2025 LTC Imperative Workforce And Financial Survey

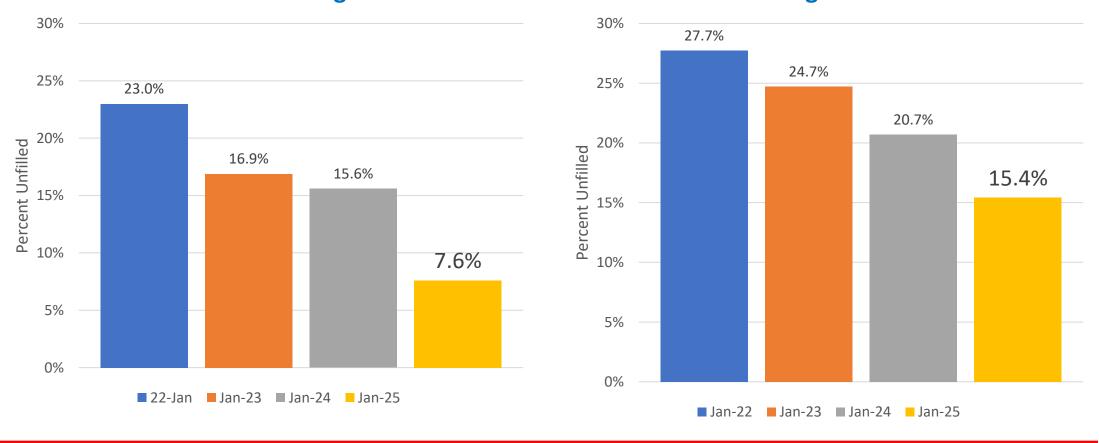
February 22, 2025



Key Takeaways

- Workforce indicators showed improvement in 2024 for both AL and NF
- Overall employee vacancies are decreasing but the estimated 12,500 vacancies continue to challenge access.
- Nursing facilities are declining fewer admissions but insufficient staffing and inability to meet specific client's needs remain major impediments to hospital discharge.
- Issues with DHS background study processing continues to cause new employee onboarding delays.
- Financial condition of AL and NF both improved in 2024, but NFs will be challenged this year by expiration of rate add-on
- Both AL and NF expect a financial impact due to the implementation of minimum wages for NF employees in 2026
- Few LTC Providers are actively considering sale or closure

Caregiver (CNA and ULP) Vacancy Rate Continues to Drop for AL and Nursing Facilities



Assisted Living

Nursing Facilities

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LPN Vacancy Rate Lower than Two Years ago for AL and Nursing Facilities

25% 30% 26.7% 20.1% 19.6% 25% 22.8% 20% 17.3% 19.3% 18.7% 20% Percent Unfilled Percent Unfilled 15% 12.1% 15% 10% 10% 5% 5% 0% 0% ■ Jan-22 ■ Jan-23 ■ Jan-24 ■ Jan-25 ■ Jan-22 ■ Jan-23 ■ Jan-24 ■ Jan-25

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Nursing Facilities

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RN Vacancy Rates Drop Dramatically for Nursing Facilities and AL

Assisted Living Nursing Facilities 30% 30% 25% 25% 22.0% 21.7% 20.9% 20% 20% Percent Unfilled Percent Unfilled 16.8% 15.6% 15.6% 13.2% 15% 15% 9.2% 10% 10% 5% 5%

■ Jan-22 ■ Jan-23 ■ Jan-24 ■ Jan-25

0%

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A Minnesota Collaboration for Changes in Older Adult Service

0%

Dietary Position Vacancy Rate Continues a Steep Decline for both NFs and ALs

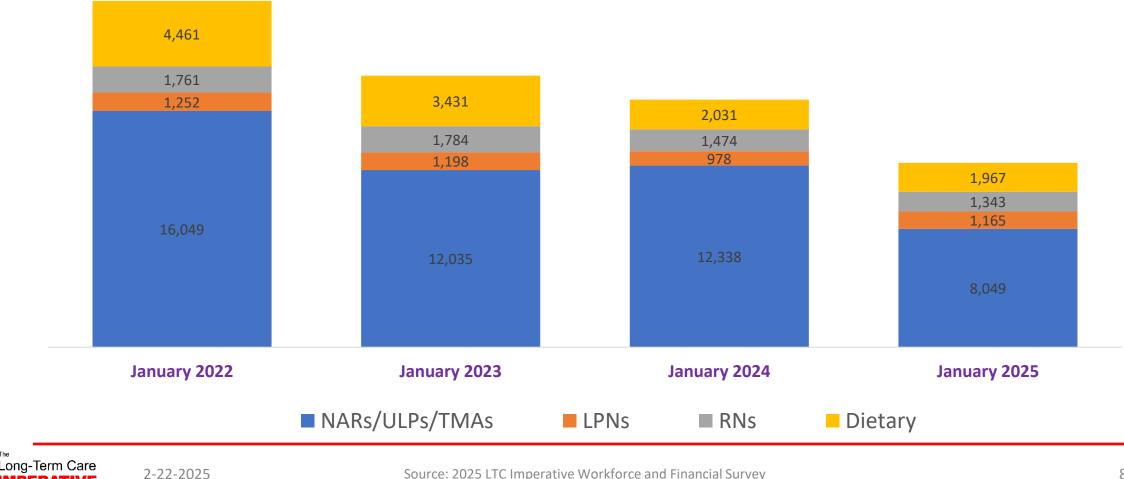
Assisted Living Nursing Facilities 30% 30% 25% 25% 18.8% 20% 20% Percent Unfilled Percent Unfilled 17.9% 14.1% 15% 15% 12.8% 11.0% 10% 10% 7.6% 5.5% 4.7% 5% 5% 0% 0% ■ Jan-22 ■ Jan-23 ■ Jan-24 ■ Jan-25 ■ Jan-22 ■ Jan-23 ■ Jan-24 ■ Jan-25

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Vacancies in Key LTC Employee Positions about 12,500 Statewide in January 2025, big Decline for Caregivers in Particular



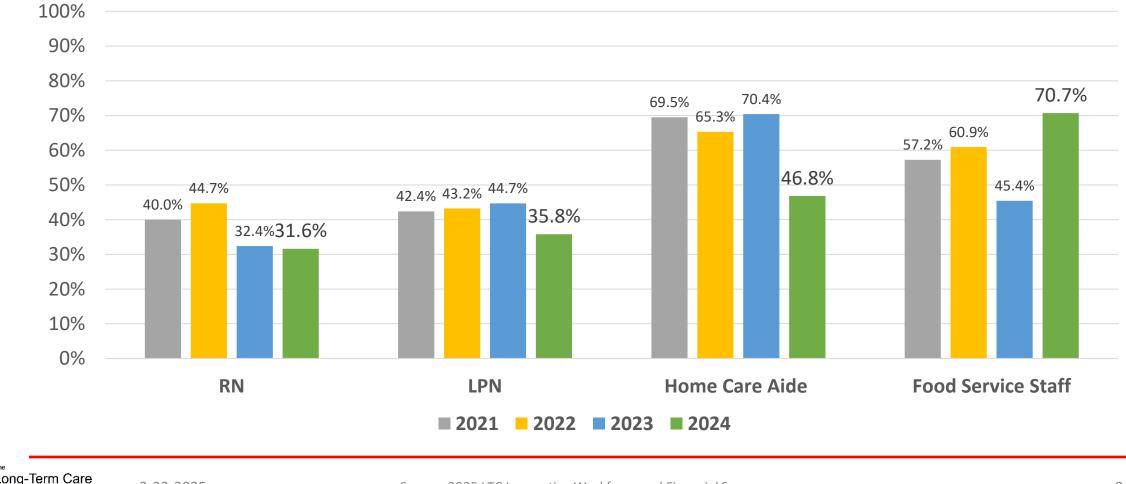
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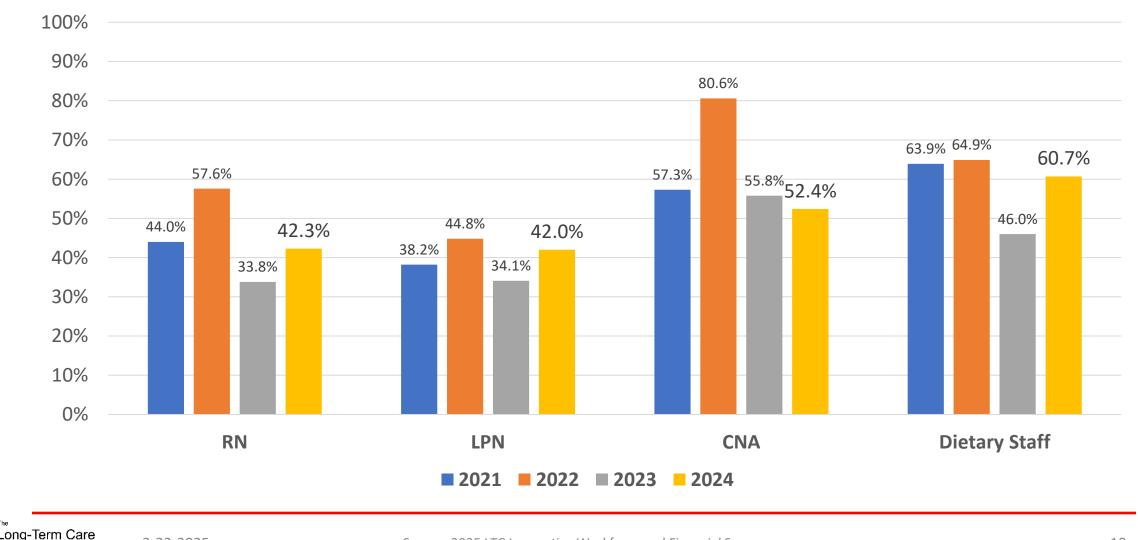
A Minnesota Collaboration for Changes in Older Adult Services

Source: 2025 LTC Imperative Workforce and Financial Survey

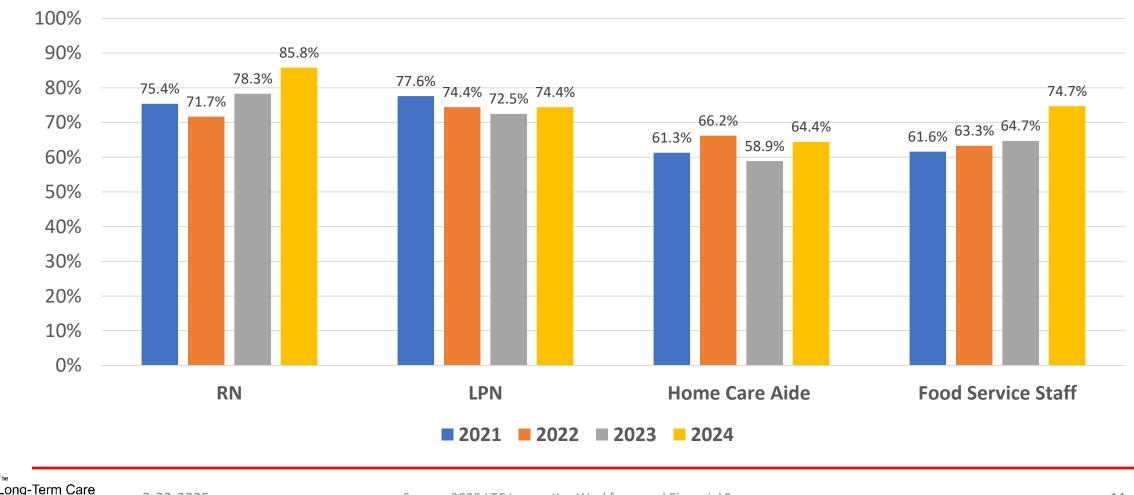
AL Turnover Rates Improved for LPNs and Aides but Spiked for Dietary in 2024



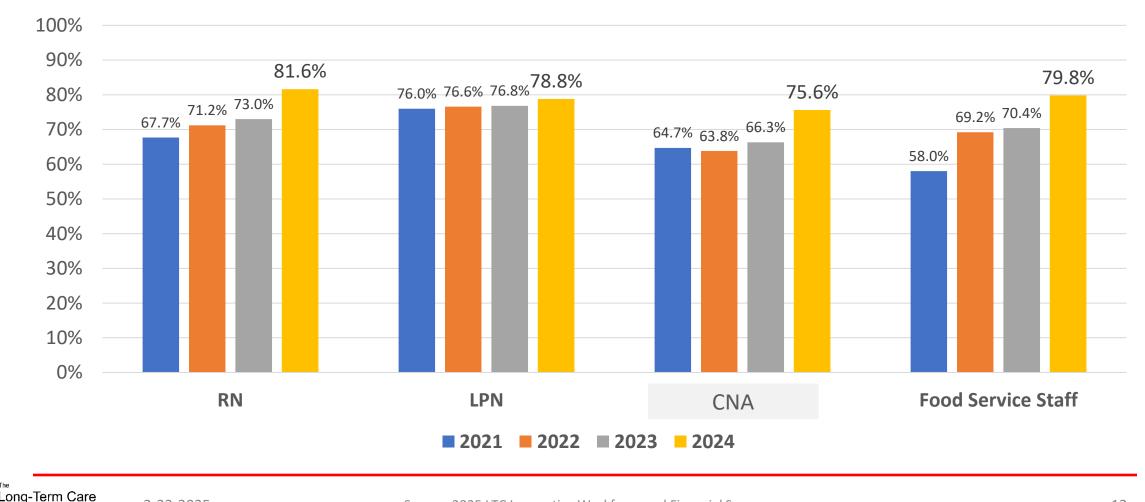
Statewide Nursing Facility Staff Turnover Spiked in 2024 Except for CNAs



AL Retention Rate Improved for all Positions in 2024



Nursing Facility Retention Rate Improved for all Positions in 2024

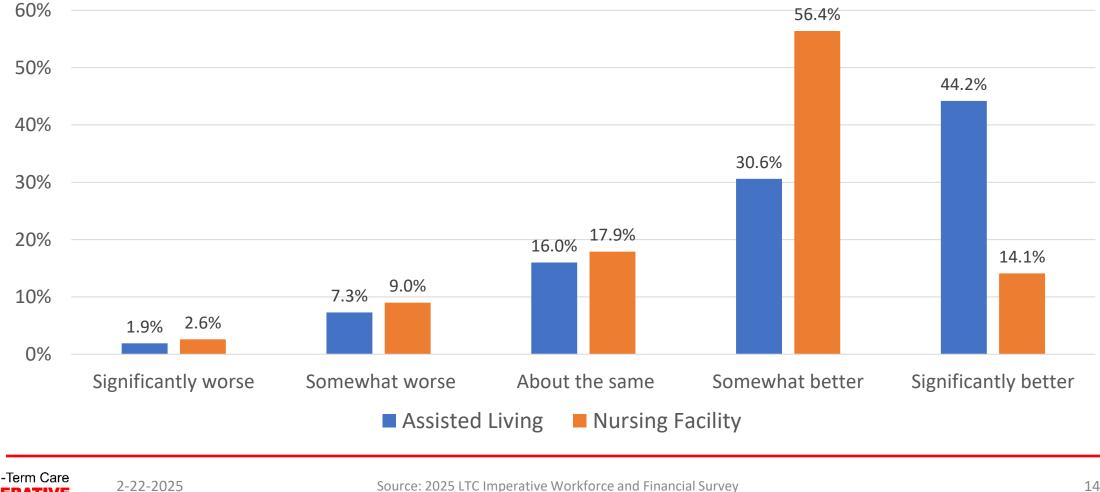


LTC Providers are Improving Staffing as New Hires Exceed Employees Leaving

Difference Between Resignations and New Hires for all NF and AL Providers



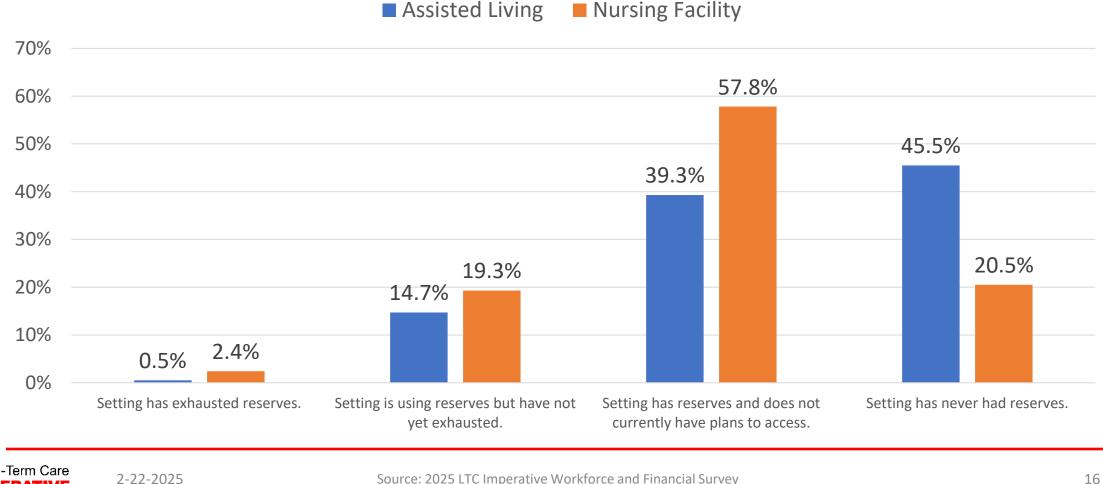
Operating Margin Showed Improvement in 2024 for all of LTC, AL more likely to Report Dramatic Improvement



Very few LTC Facilities currently Considering Sale or Closure

Considering Sale Considering Closure 25% 25% 20% 20% 15% 15% 10% 10% 5% 5% 2.5% 1.9% 1.3% 0.5% 0% 0% **Assisted Living** Nursing Facility Assisted Living Nursing Facility Term Care 2-22-2025 Source: 2025 LTC Imperative Workforce and Financial Survey

More than 15% of LTC Providers are Spending **Reserves to Support Operations**



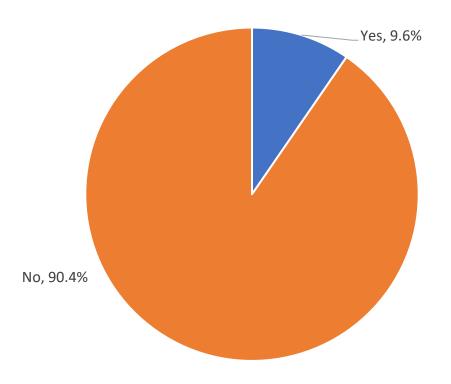
Over 10% of LTC Providers are Using Credit to Support Operations

Assisted Living Nursing Facility 60% 52.6% 50% 44.9% 43.5% 40% 33.2% 30% 20% 14.2% 10.1% 10% 1.4% 0.0% 0% Setting is using Line of Credit or Other Forms of Setting has exhausted Line of Credit or Other Setting has Line of Credit or Other Forms of Setting has never had Line of Credit or Other Forms of Borrowing. Borrowing but have not yet exhausted. Borrowing and does not currently have plans to Forms of Borrowing. access.

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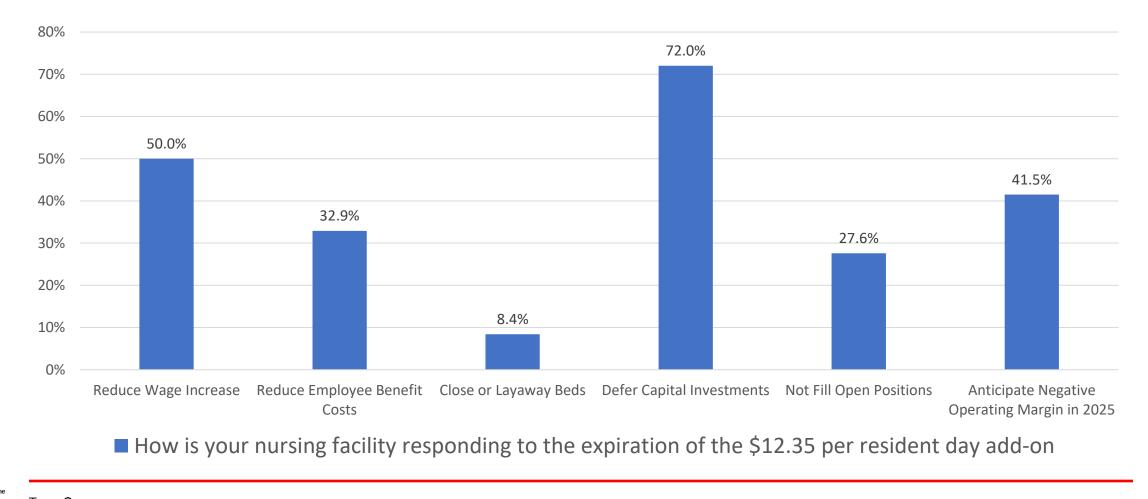
Vast Majority of Nursing Facilities not Currently Considering Laying Away Beds

Is your Nursing Facility Considering Laying Away Beds?

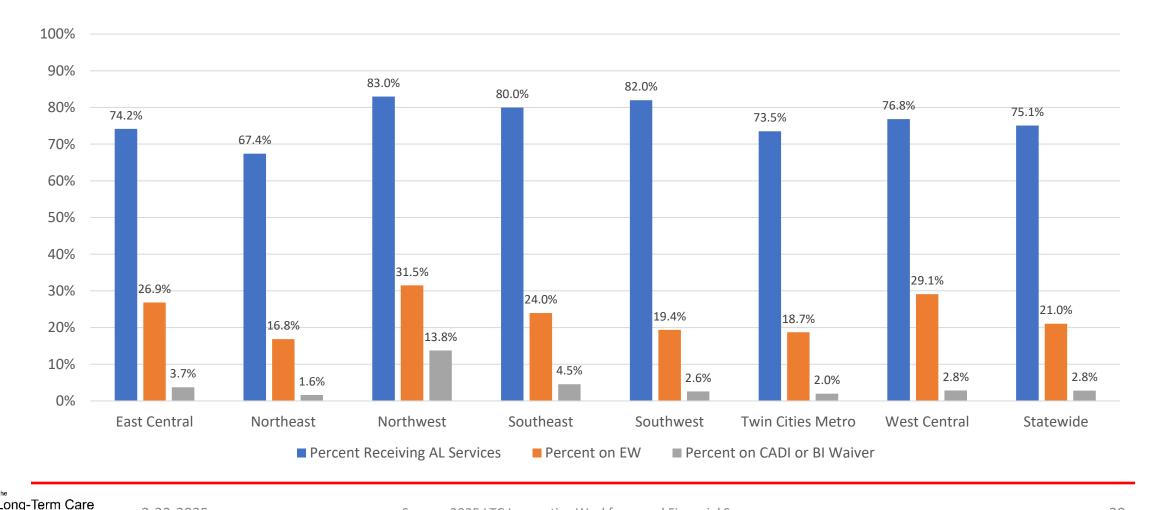




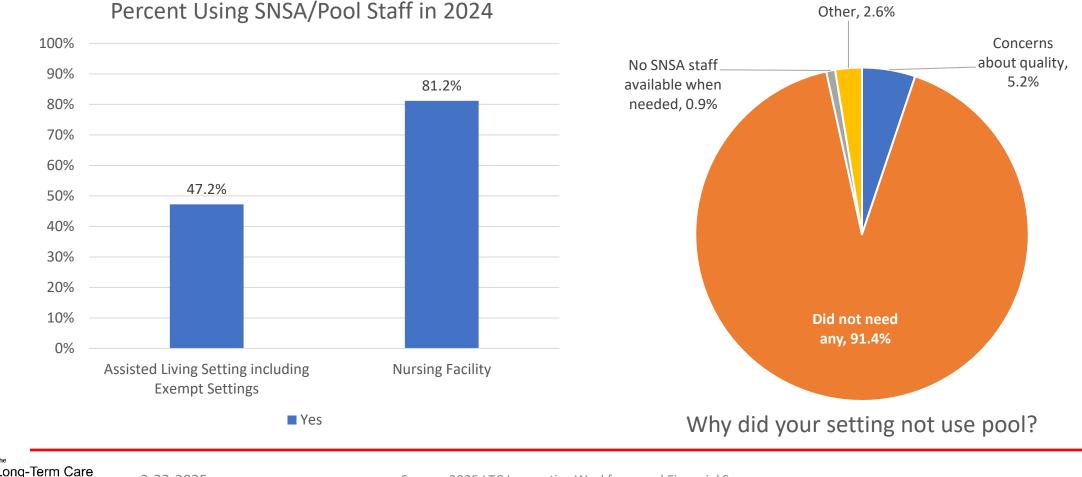
Due to Expiration of Rate Add-On many Nursing Facilities are Planning for Negative Margin, Reduced Wage Increases and Deferring Capital Investments



Most AL Residents Receiving Services, EW Highest in Rural Areas, Disability Waivers Highest in Northwest

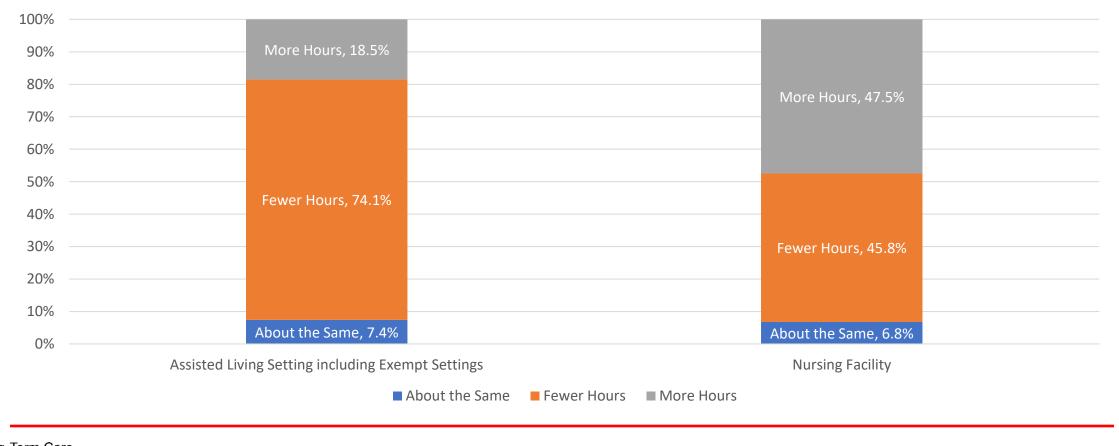


Nursing Facilities Much More Likely to Use Pool

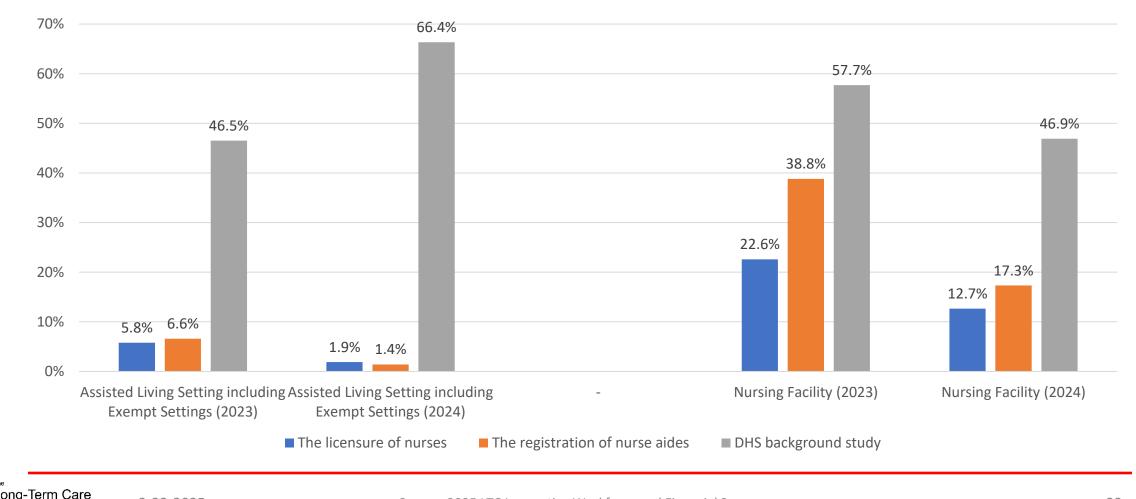


Of the Assisted Living Using Pool in 2024, 74% Report Using Fewer Hours than in 2023

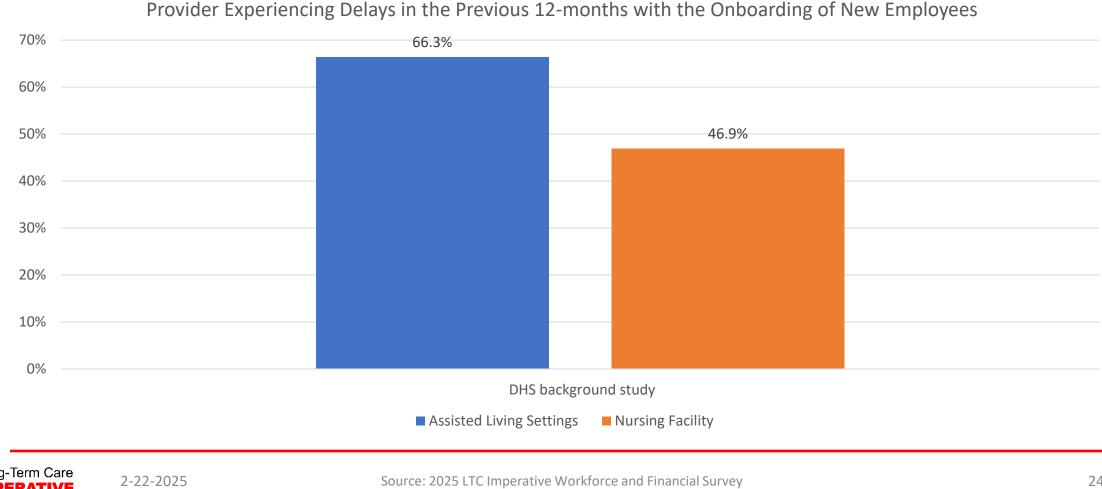
Use of SNSA/Pool Staff in 2024 Compared to 2023



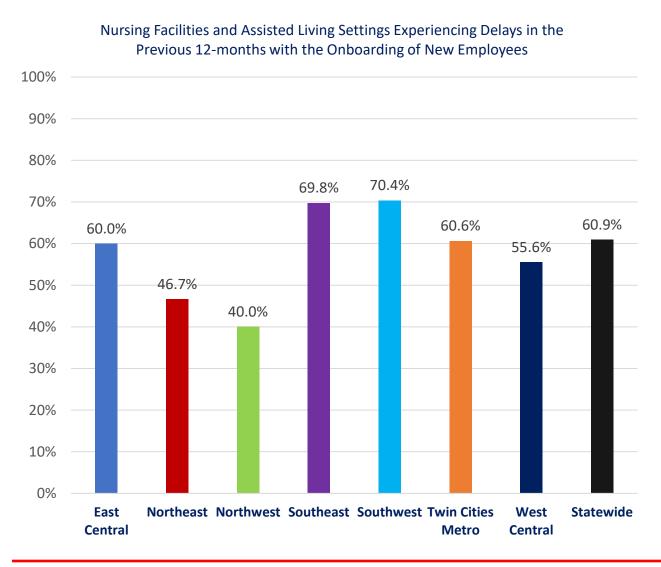
Providers Report Continued Delay in Onboarding New Staff Due to DHS Background Study Issues



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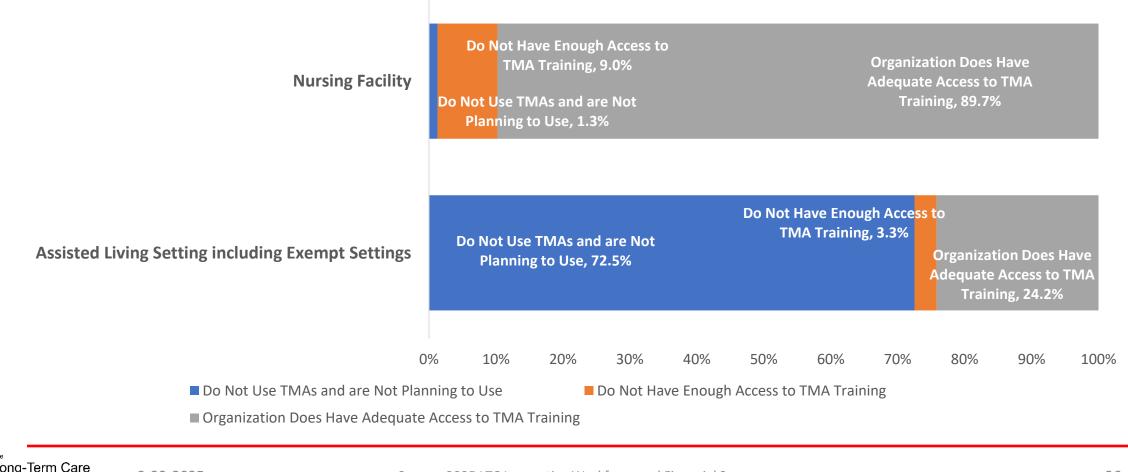
The Delay in Onboarding New Staff Due to DHS Background Study Issues Lengthier in Southeast and Southwest Regions





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9% of Nursing Facilities Report Not Having Adequate Access to TMA Training



Staffing Apps Used

Higher Level of Reported Use

- MyTime
- ClipBoard Health
- ShiftKey

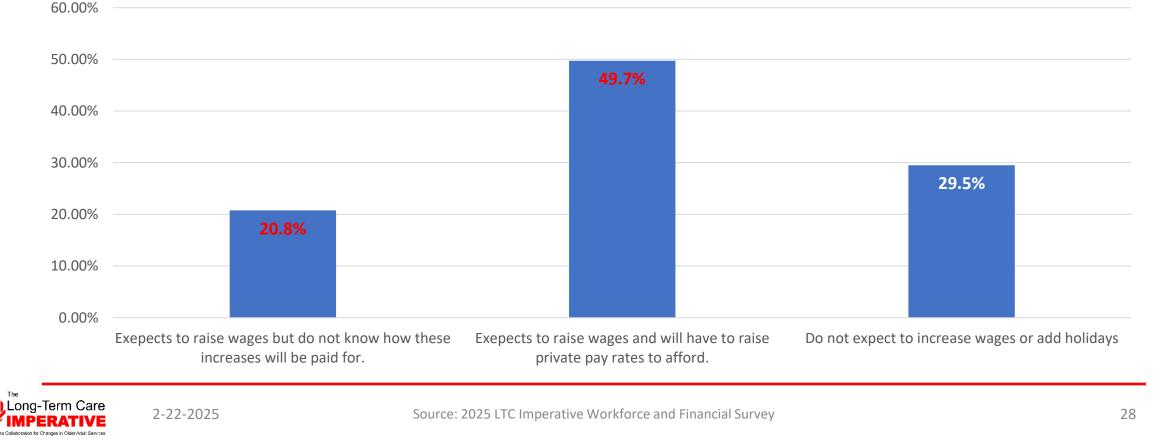
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Smaller Level of Reported Use

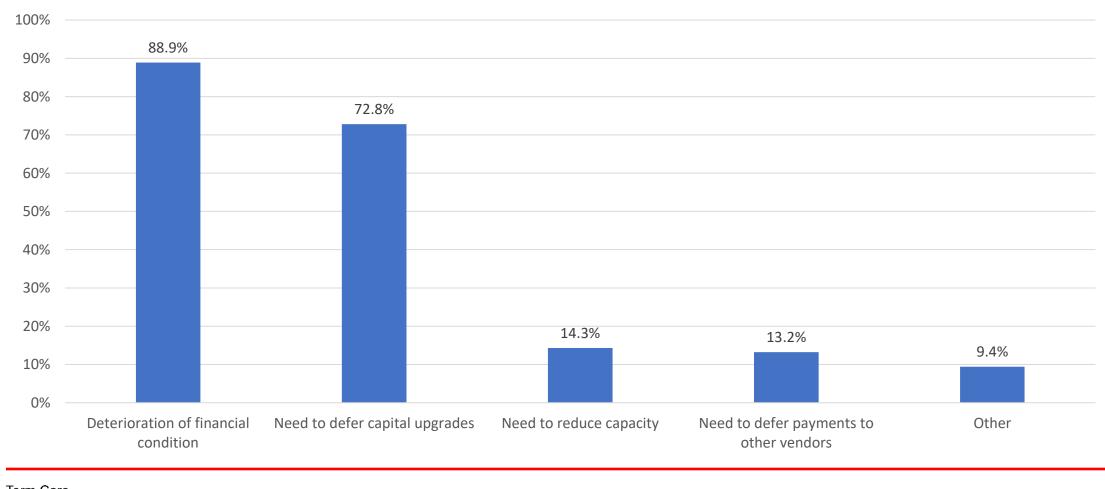
- ADP Scheduling
- All Shifts
- ESHYFT
- GrapeTree
- Interim Health
- Ivalon
- Kruger Nursing Solutions
- OnShift
- Primetime
- R-Tasks

91% of Assisted Living Facilities Have Heard about the two Mandated Wage and Compensation Rules that Apply Only to Nursing Facilities.

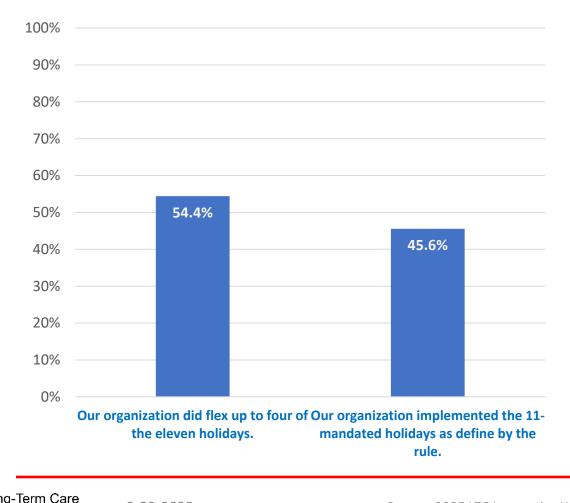
> 70% of These Assisted Living Facilities Expect that They Will Need to Raise Wages to Compete With the Two Mandated Wage and Compensation Rules.



Impact of the Minimum Wage Standards on Nursing Facilities: The Vast Majority Anticipate Negative Financial Impacts



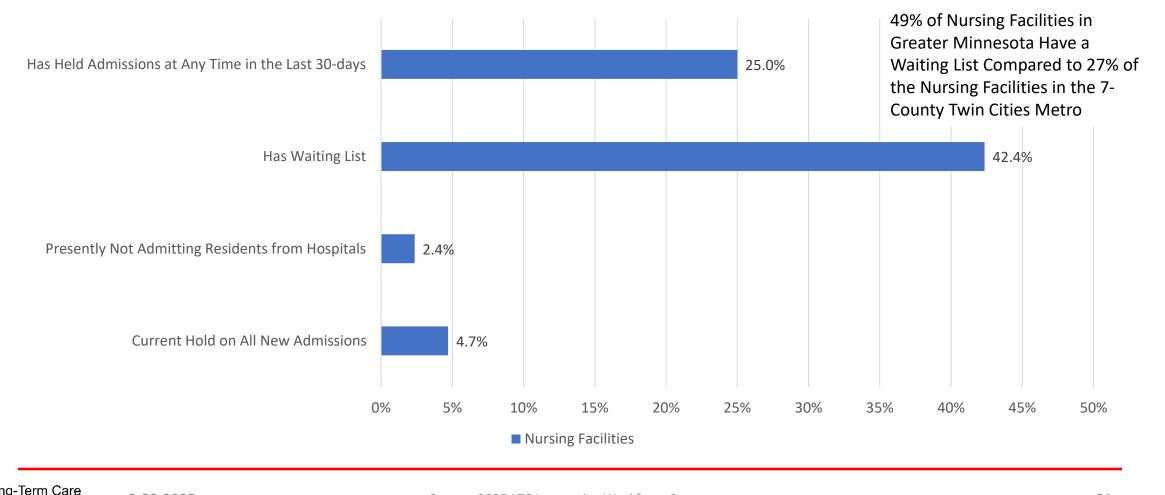
More than Half of Nursing Facility Respondents Chose to Flex Up to Four of the Eleven Mandated Holidays for 2025



• Why did some nursing facilities choose not to "Flex" up to four holidays?

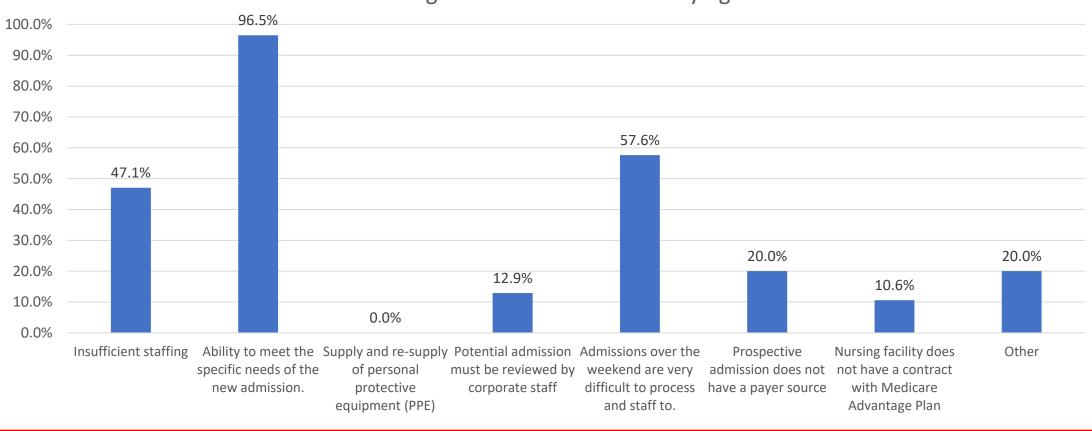
- Some respondents understood the eleven holidays to be mandated and no options for modification.
- A survey was sent for all staff to choose what they would like to see happen.
- Facility agreed to remain with the 11holidays defined by rule.
- Did not vote to amend any of the days or time due to lack of clear guidelines.
- Did not have adequate time to get feedback from our staff.
- We implemented them due to the rule not being finalized sooner.

Over 40% of Minnesota Nursing Facilities Currently Have a Waiting List





Ability to meet the needs of potential admission, staffing, and weekends often inform the decision to accept or not accept an admission from a hospital



Minnesota Nursing Facilities Reason for Denying Admissions

Typical Nursing Facility Continues to Decline a High Number of Admissions Each Month

